

Restructuring and Insolvency



Who We Are

Felsberg Advogados is a full-service law firm founded in 1970 and defined by its ability to combine experience, tradition and excellence with efficient, fast and focused service, offering innovative solutions in a constantly changing world.

The combination of individual, joint and complementary values, with a tradition established over five decades of service, means that we have a broad and all-encompassing vision that meets the current and future legal requirements of all our clients, from the biggest corporate groups to the freshest of startups.

This is what makes us unique, different and prepared.

Our History

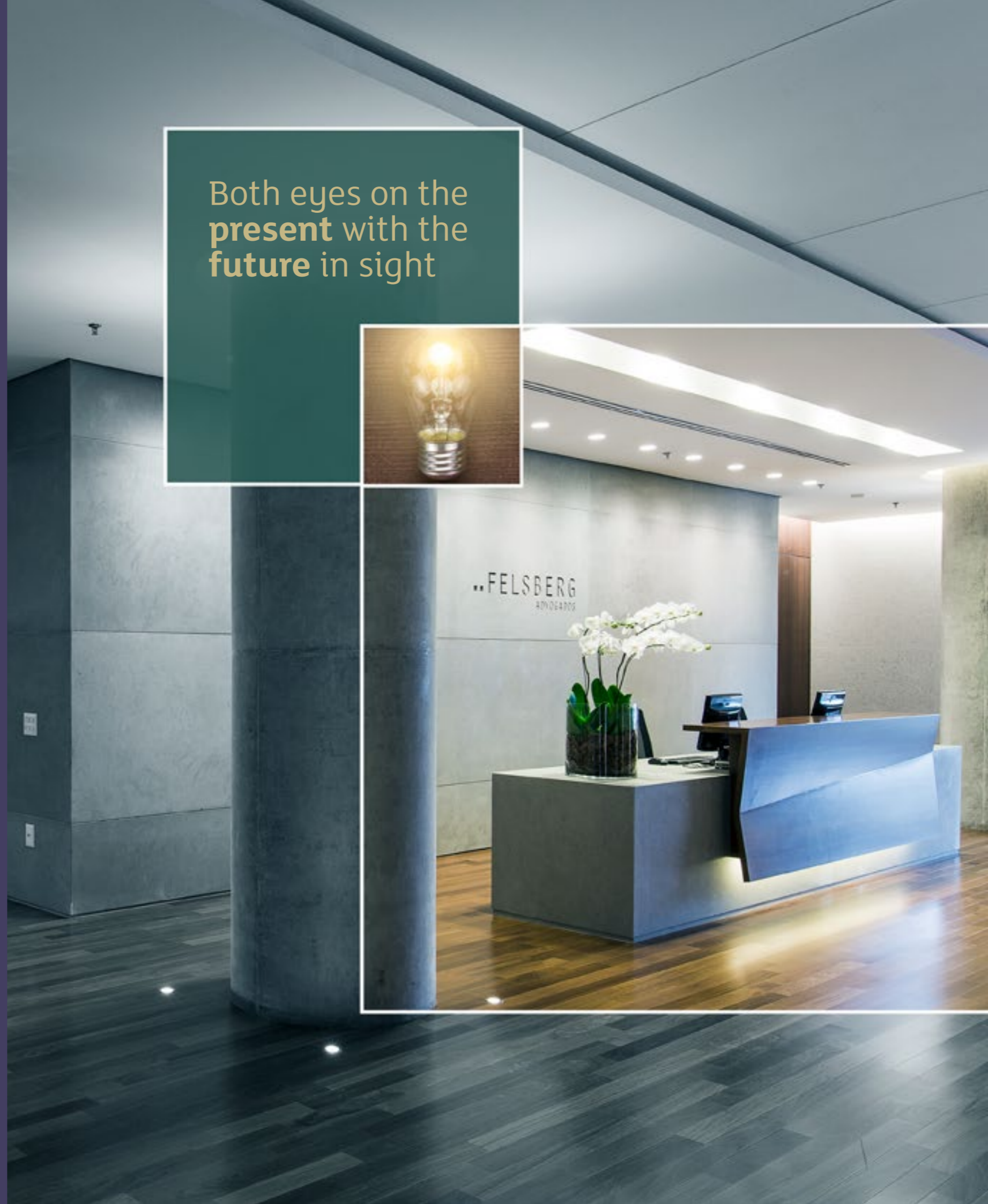
Founded by Thomas Felsberg, the firm has always had an innovative spirit at the core of everything it does.

Long before we were recognized as pioneers in judicial restructuring, we were one of the first firms to advise on aviation financing and contribute to the development of project finance and venture capital in Brazil.

More recently, we inaugurated new practice areas such as fashion law, innovation and startups, intellectual property, life sciences, antitrust, compliance and white-collar crime. We also anticipated future demands with new fintech and payment systems as well as data protection and technology departments and a specialised gaming law team.

More than service providers, we are partners.

Both eyes on the
present with the
future in sight





Our Principles

Social Responsibility

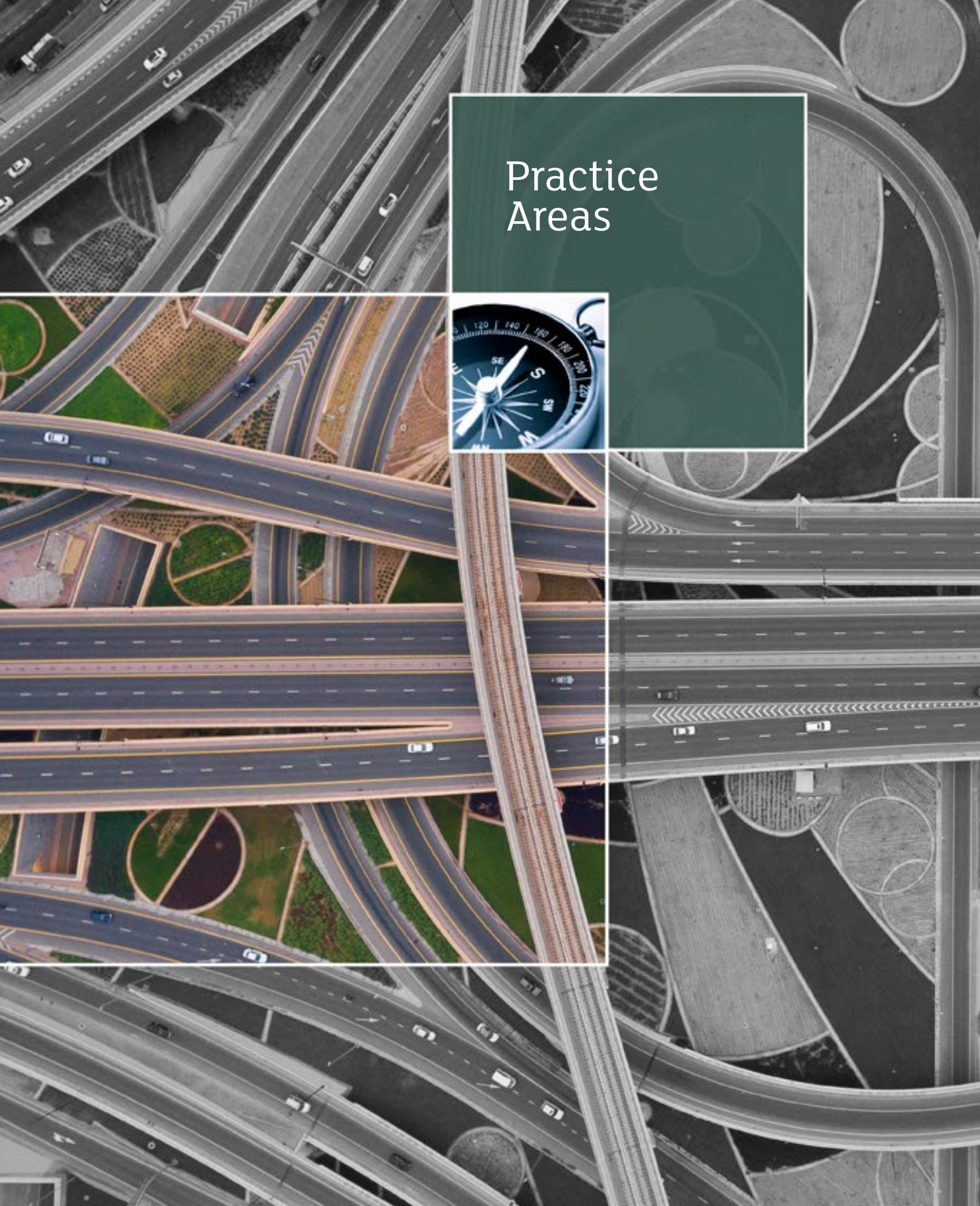
We are committed to encouraging social, cultural and educational projects.

Among the projects we support are Vaga Lume (creating and maintaining libraries in the Amazon), Americas Amigas (fighting breast cancer among lower-income women in Brazil), APAQ (treatment of burns victims), and AB2L (for the creation of dialogue among law firms and tech companies). Our fashion law team, in particular, devotes pro bono hours to two institutes in the fashion industry: Fashion Revolution (uniting the fashion industry in the way clothes are sourced, produced and consumed) and Instituto Alinha (connecting small workshops with designers and brands at fair prices and deadlines). Over the past two years, our legal professionals provided more than 500 pro bono hours.

Diversity

Talent does not come with a label. For this reason, we focus on selecting and rewarding the best minds, regardless of gender, color, social class, sexual or religious orientation. Respect for diversity is reflected in our values. Among our partners, 50% are women, and within our office as a whole, 57% are women. Salary levels for men and women are equal within each function. Healthcare benefits are extended to all spouses, regardless of sexual orientation.

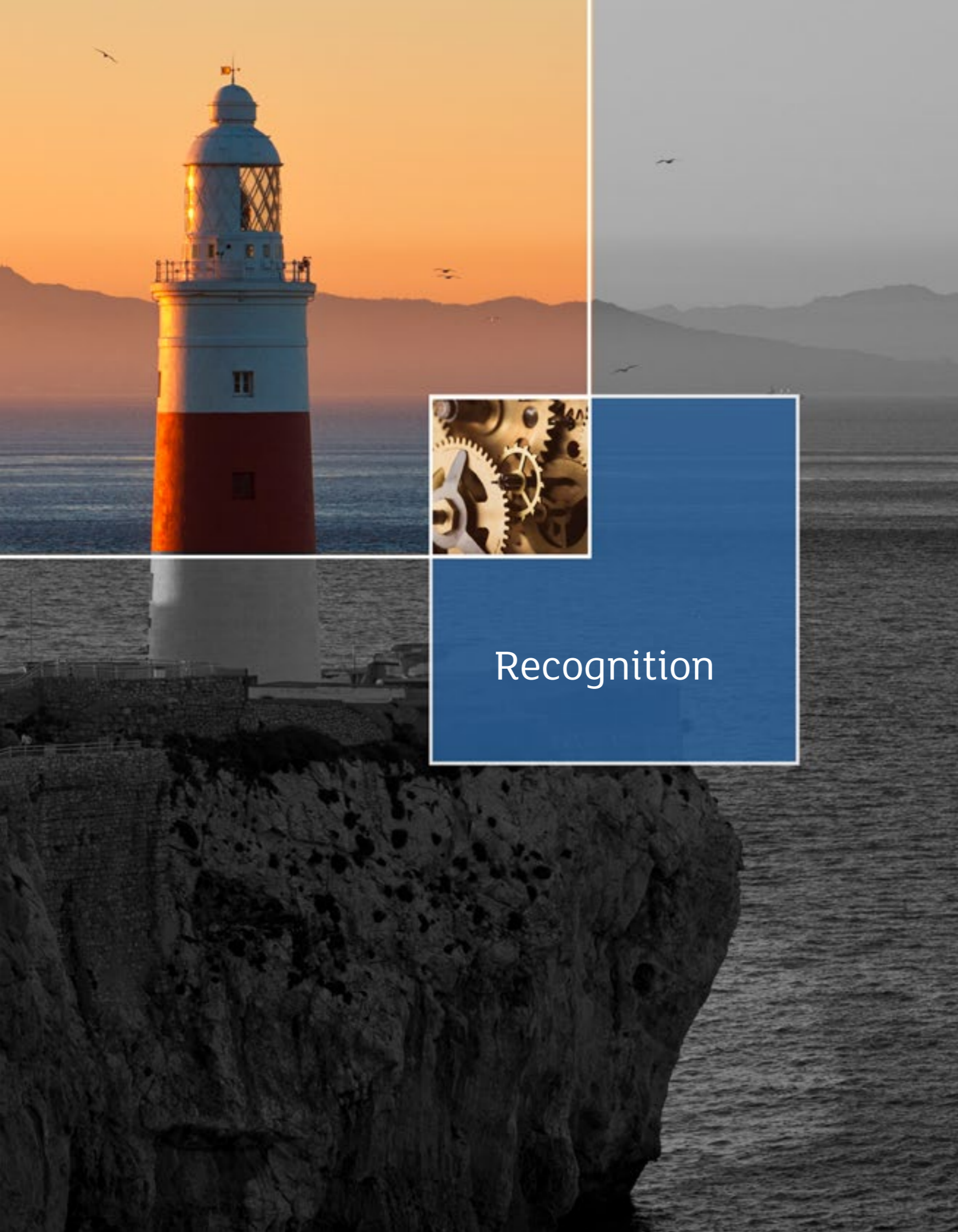
DiversiFeA, our Committee of Equity, Diversity and Inclusion comprising partners, other fee-earners and staff, promotes regular initiatives and events for the well-being of all members of the firm.



Practice Areas



- Agribusiness
- Antitrust
- Aviation
- Banking and Finance
- Capital Markets
- Commercial Contracts
- Compliance
- Consumer Relations
- Corporate and M&A
- Data Protection and Technology
- Dispute Resolution
- Electric Power
- Environment, Sustainability and Waste
- Fashion
- Fintech and Payment Systems
- Governmental Relations
- Immigration
- Infrastructure
- Innovation, Startups and Venture Capital
- Intellectual Property
- Labor and Employment
- Life Sciences
- Maritime
- Natural Gas
- Oil and Gas
- Privatization
- Public and Regulatory
- Publicity, Propaganda and Media
- Real Estate
- Restructuring and Insolvency
- Sanitation
- Sports and Entertainment
- Tax
- Telecommunications
- White-Collar Crime and Corporate Investigations



Recognition





Restructuring and Insolvency

Felsberg Advogados is nationally and internationally recognized as one of the leading law firms in the area of insolvency and debt restructuring. We have unparalleled experience in assisting clients – debtors, creditors, investors and other interested parties – in all issues relating to bankruptcy, insolvency, corporate recovery and debt restructuring.

Our experience includes:

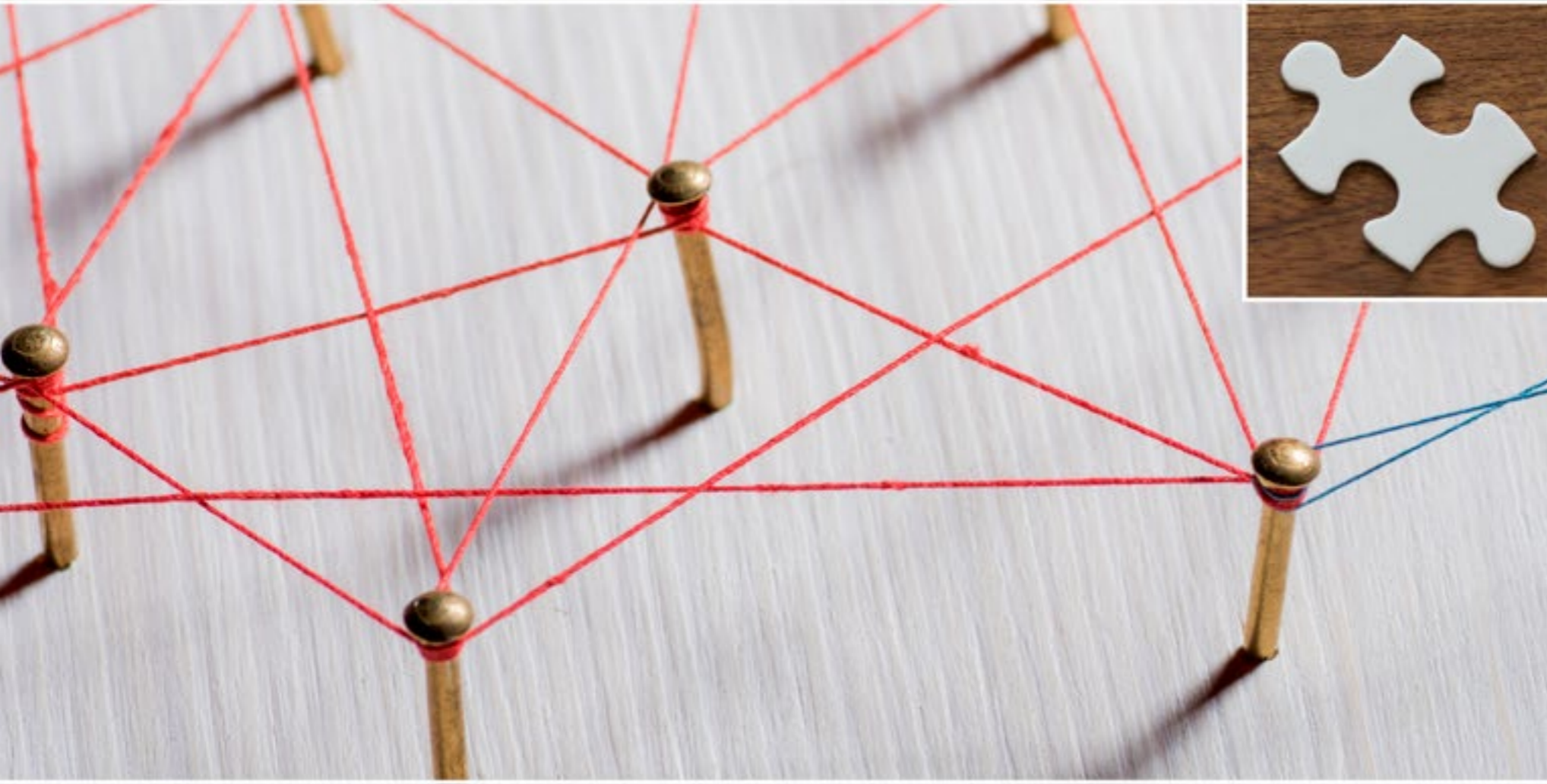
- Judicial reorganization proceedings, extra-judicial restructuring and bankruptcy;
- Plans and strategies for recovery, reorganization of capital structures, and the restructuring of debt for companies in financial difficulties;
- Recovery and execution of credit, including coordination and participation in organized groups of creditors;
- Mergers and acquisitions, including the conversion of debt into equity capital, the exchange of control, the acquisition of shareholding interests or assets, and the sale of productive units to investors;
- The concession and obtaining of loans and other forms of investment for indebted companies or those undergoing judicial reorganization, including analysis of the risks involved in the operations and the structuring of guarantees;
- The issue of debentures and securities representing debt, capital or hybrids;
- The acquisition of credits, including debt securities; and
- International insolvency and restructuring cases, in collaboration with foreign law firms.

For many years, the firm has been acclaimed by domestic and foreign publications as a benchmark in debt restructuring, bankruptcy and corporate restructuring in Brazil:

- Band 1 in the Bankruptcy/Restructuring category of Chambers and Partners Latin America;
- Tier 1 in the Bankruptcy/Restructuring category of The Legal 500 Latin America;
- Winner or Finalist in the Deal of the Year presented by the Latin Lawyer publication every year over the last decade;
- Cited as the biggest firm in the field of Insolvency by the publication Debtwire.

“Felsberg Advogados remains the one law firm with more presence in court reorganisation proceedings.” – Chambers Latin America 2021

Partners





Thomas Benes Felsberg

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Practice Areas: Restructuring and Insolvency /
Dispute Resolution / Governmental Relations / Aviation /
Privatization

Thomas Felsberg is the Founding Partner of Felsberg Advogados and a global reference in the area of insolvency and debt restructuring. Recognized by publications such as

Latin Lawyer, Chambers and Partners, The Legal 500, and Leaders League as one of Brazil's leading insolvency lawyers, Thomas was a member of the committees responsible for the drafting of the current Business Restructuring and Insolvency Law in Brazil.

He is the first Latin American lawyer to receive the Global Restructuring Review's Lifetime Achievement Award, for his work in restructuring and insolvency with respect to Brazilian and foreign companies, in June 2019.

"an undoubtedly acclaimed figure in the field, who maintains an exceptional career and historical track record" – Chambers Latin America 2021



Renato Brandão

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Practice Areas: Corporate and M&A /
Restructuring and Insolvency

Renato assists public and private companies involved in both national and international business transactions, including cross-border investment, project finance, M&A, distressed M&As, debt and equity restructuring, joint ventures, audits, due diligence, consulting on corporate and contract-related

matters, rules and regulations and control of foreign capital in Brazil and Brazilian capital abroad.

He also represents investors, creditors, partners, and debtors, and advises companies in financial stress, working on crisis management projects, restructuring debt and providing advice on distressed investments and project financing, out-of-court negotiations, as well as non-court-supervised restructuring plans to bring in new investments. Renato has been recognized by The Legal 500.



Fabiana Solano

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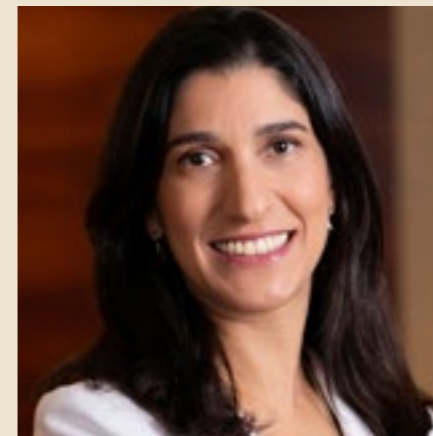
Practice Areas: Restructuring and Insolvency /
Dispute Resolution / Agribusiness

Fabiana has been a partner in the firm since 2011. She works actively in the representation of debtors, creditors and investors in private debt restructuring proceedings and in judicial and extrajudicial reorganization and bankruptcy

proceedings. Over her 20-year career, she has represented clients in many different sectors, especially the areas of infrastructure, automobile industry, retail, paper and pulp, and agribusiness. Fabiana has participated in some of the country's most important insolvency cases since the entry into effect of Law 11.101/05, among them winners or finalists of Latin Lawyer's Deal of the Year award.

Prior to joining the Restructuring and Insolvency team, Fabiana coordinated the firm's Dispute Resolution Department. She represented clients in corporate disputes and domestic and international arbitration proceedings before the International Chamber of Commerce, the Brazil-Canada Chamber of Commerce, the FIESP/CIESP Conciliation, Mediation and Arbitration Chamber and the FGV Mediation and Arbitration Chamber.

Fabiana is one of Felsberg's representatives at Meritas, the global alliance of 186 full-service law firms from 94 countries that is ranked Band One by international legal directory Chambers and Partners in the category Leading Law Firm Networks: The Elite. Fabiana is recognized by IFLR 1000, Latin Lawyer, The Legal 500, and Leaders League.



Clara Azzoni

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Practice Areas: Restructuring and Insolvency

A partner in the firm's Restructuring and Insolvency Department, Clara has extensive experience in advising creditors, debtors and investors in judicial and extrajudicial reorganizations, bankruptcy settlements and on issues relating to insolvency. Clara has participated in some of

the country's most important insolvency cases since the entry into effect of Law 11.101/05, some of which were winners or finalists in Latin Lawyer's annual Deal of the Year award. Clara has been recognized as a Next Generation Partner by The Legal 500, and is also recognized by Leaders League.



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